BOB Buckinghamshire, Oxfordshire and Berkshire West Integrated Care System

Joint Forward Plan - Summary Position

Buckinghamshire Health and Wellbeing Board

March 2023

Joint Forward Plan (JFP) requirements

Buckinghamshire, Oxfordshire and Berkshire West Integrated Care System

- JFP is a new **joint statutory responsibility** for ICB and NHS Trusts
- The JFP should describe, as a minimum, how the ICB and its partner trusts intend to arrange and/or provide NHS services… including **delivery of the universal NHS commitments**
- Systems are encouraged to use the JFP to develop a **shared delivery plan for the Integrated Care Strategy**
- A number of statutory requirements that the JFP must address – e.g. duty to improve quality, duty to promote integration etc.

JFP Structure – Aligns to Integrated Care Strategy

Buckinghamshire, Oxfordshire and Berkshire West Integrated Care System

The challenge will be balancing the short term delivery vs long term ambition

Our Vision 01	Everyone who lives in our area has the best possible start in life, lives happier, healthier lives for longer, and can access the right support when it is needed
Our System Partnerships 02	Place based partnerships, Neighbourhood teams (PCN led), Clinical Networks, Provider collaboratives
Addressing Our Biggest System Challenges 03	Priorities to be agreed

Delivering Our Strategy – Our Five Year Delivery Plans 04	**Promote and protect health:** Keeping people healthy and well	**Start Well:** Help all children achieve the best start in life	**Live Well:** Support people and communities live healthy and happier lives	**Age Well:** Stay healthy, independent lives for longer	**Quality and access:** Accessing the right care in the best place
	1. Prevention 2. Inequalities 3. Vaccination and Immunisations 4. Weight Management	1. Maternity 2. Children and Adult Mental Health Services 3. Learning Disabilities 4. Neurodiversity 5. Children with Long Term Conditions	1. Long Term Conditions (stroke, cardiovascular disease, diabetes, respiratory) 2. Adult Mental Health 3. Cancer	1. Community multi-disciplinary teams (e.g. frailty) 2. Palliative and end of life care	1. Primary care 2. Urgent and Emergency Care 3. Planned care

Supporting and Enabling Delivery 05	Workforce, Finance, Digital, Estates, Research & Innovation, Net Zero, Quality, Personalised Care, Continuing Healthcare

- Promote prevention
- Address inequalities
- Deliver in partnership

JFP Progress to date

Buckinghamshire, Oxfordshire and Berkshire West
Integrated Care System

- We have made rapid progress in building a draft end-to-end JFP document
- c. 25 delivery plans developed – services, cross cutting functions, enablers.
  - Context – Outcomes, performance, challenges, national requirements
  - Ambition – 5 Year ambition
  - Workstreams / Projects – Plans: Y1, Y2, Y3-5
  - Enablers / Support required to deliver
- Plans developed and/or tested through system networks – e.g. UEC Programme Board, MH Partnership meeting
- Aligned to strategy structure and priorities
- Year 1 (2023/24) links with priorities and metrics required for the operational plan

Our Context and Ambition: CYP Mental Health

To be updated

DRAFT – WORK IN PROGRESS

Our Joint Forward Plan For CYP Mental Health

DRAFT - Work in progress

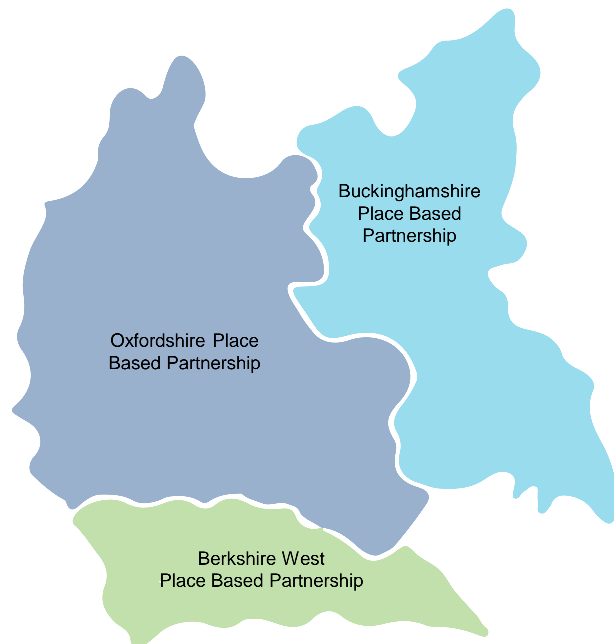
JFP – Emerging JFP Content on Place

Buckinghamshire, Oxfordshire and Berkshire West Integrated Care System

Our model for system working has thriving places at its heart. As an ICB we want to empower, support and challenge our places to deliver for the people they serve. Decisions about the delivery of services are best taken close to the people who use those services. If we are to succeed in supporting people to live healthier and more independent lives, we need a nuanced understanding of the issues facing different people and communities in particular places. So this Joint Forward Plan will be delivered in partnership with leaders and staff working closely with our population at every level – be this system-wide, through our Place Based Partnerships, as integrated locality teams, or extending beyond our ICS borders when that is what is needed.

Our Place Based Partnerships (PBPs)

Within BOB we have three strong and distinct Places – Buckinghamshire, Oxfordshire, and Berkshire West – that are broadly co-terminus with local authorities and the catchment for district general hospital services. Each place is establishing a Place-based Partnership which will be leading delivery at a local level, driving transformation and integration, and ensuring the plan delivers improvements in outcomes and experiences for the people living in each place.



The role of PBPs in delivering local priorities

Our PBPs and their wider local arrangements can bring together system partners to deliver the outcomes that really matter to each "Place", in support of the local Health and Wellbeing strategies, and in conjunction with the Health & Wellbeing Boards

Each place will design its own partnership, which may include local government, primary care and VCSE organisations. In BOB, we see the role of our PBPs as critical to shaping how services are delivered locally, and a maturing partnership approach across BOB will be important in how we best shape services that meet the needs of local populations. We already have a strong history of working at place-level across the BOB system, and will build on this existing strength through our new formal partnerships to ensure local priorities are delivered. We also see our PBPs as vital in driving the integration of services "on the ground", which make a genuine difference to quality and accessibility for local people.

Developing our PBPs

To support the development of strong places, and based on learning and experiences from other Place-Based Partnerships, we will be reviewing progress against a number of common characteristics we want our places to be have. These will be used as to help set an initial baseline and to support ongoing continuous improvement as Partnerships.

A priority for 2023/24 is to further develop our detailed Target Operating Model which will define how accountability and responsibly is shared between the ICB and our PBPs, supporting the principle of subsidiarity. Over the next five years we anticipate the level of delegated responsibility and budgets to our PCPs will grow as our partnership approach matures.

JFP timescales

Buckinghamshire, Oxfordshire and Berkshire West Integrated Care System

JFP Timeline

- Formal Publication is required by: **30 June 2023**
  (published and shared with NHS England, the Integrated Care Partnership (ICP) and HWBs)
- First version to be produced by **31 March 2023**

Engagement Requirements

- The plan will be developed with NHS Trusts
- It is a statutory requirement that we engage across the system on the JFP incl.
  - Primary care,
  - Local Authorities and relevant HWBs,
  - VCSE sector,
  - People and communities

Sign Off

- ICB and Trust Boards are expected to formally review and approve the JFP in late April – May 2023
- Each of the five Health and Wellbeing Boards will be given opportunity to review and provide a formal opinion '*on whether the draft takes proper account of local health and wellbeing strategy*' in June 2023 prior to publication – The opinion will be published with the JFP.
- In future years, ICBs and their partner trusts will have a duty to update their JFP before the start of each financial year – i.e. by **1 April**.

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Our JFP Engagement Approach

Engagement Level	Purpose and Timing
BOB networks	Engagement through **ICB Planning Leads** to develop and refine service-level content (*Ongoing, supported by weekly calls).* Through the Planning Leads, service level plans continue to be reviewed and iterated through engagement with the relevant **System Networks** as required –e.g. elective care board, UEC Programme Board, integrated cardiac delivery network. Engagement with the **Operational Planning** team to ensure consistency and alignment (*Ongoing, supported by weekly calls*) Updates to the **ICB Executive Team** *(fortnightly)* and **ICB Board** *(21 February)* on progress, emerging content and direction of travel.
NHS Trust	Engagement with **Provider Strategy Directors** to share and test emerging content – particular focus on agreement of System Priorities *(Ongoing)* Updates to the **Provider Executive Teams**, through the Strategy Directors (TBC), to share and test content on priority areas *(March)*
Place	**Place Executive Groups** *(3 March – 30 March) and* **Health and Wellbeing Boards** (16 – 30 March) where possible to update on progress, share emerging content where relevant to the role of Place in JFP, link to JLHWS, link to ICP Strategy Engagement with **Place Directors** *(ongoing)* on ensuring the role of Place is appropriately represented in the JFP
System Partners	Liaison with **VCSE alliance** and **Healthwatch** to agree sharing and input into JFP from VCSE sector and community/patient representatives *(March)* **System Workshop** (*24 March*) – System-wide participation to share progress, test ambition and build opportunities for partnership
Regional	Liaison with **NHS England** to agree how NHSE can support with the development of the plan, visibility of an early draft of the JFP, agreement on development process and how NHSE are involved going forward (*7/8 March*)